## Appendix 3a – Leadership Risk Register as at 26/05/2021

Level of risk	How the risk should be managed			
<b>High Risk</b> (16-25)	Requires active management to manage down and maintain the exposure at an acceptable level. Escalate upwards.			
Medium Risk (10 -15)	Contingency Plans - a robust contingency plan may suffice together with early warning mechanisms to detect any deviation from the profile.			
Low Risk (1 – 9)	Good Housekeeping - may require some risk mitigation to reduce the likelihood if this can be done cost effectively, but good housekeeping to ensure that the impact remains low should be adequate. Re-assess frequently to ensure conditions remain the same.			

	Risk Scorecard – Residual Risks							
		Probability						
		1 - Remote	2 - Unlikely	3 - Possible	4 - Probable	5 - Highly Probable		
Impact	5 - Catastrophic							
	4 - Major		L08	L05 - L06 - L09 - L10- L14 -L17	L01 - L16			
	3 - Moderate		L13	L02 - L04 - L11 - L12- L15	L03 - L18 - L19	L07		
	2 - Minor							
	1 - Insignificant							

Risk Definition					
Leadership	Strategic risks that are significant in size and duration, and will impact on the reputation and performance of the				
	Council as a whole, and in particular, on its ability to deliver on its corporate priorities				
Operational	Risks to systems or processes that underpin the organisation's governance, operation and ability to deliver services				